



Singapore 27<sup>th</sup> to 29<sup>th</sup> November 2018

## 3

## WHAT WILL I LEARN?

- How an airline functions in a competitive environment
- How to think strategically and tactically
- How to filter information under pressure
- How to organise the workload
- How to negotiate effectively
- How my results may depend upon competitor actions
- How to be flexible, when the occasion demands
- How creativity can help me overcome obstacles



## TODAY'S DATE



2019



## TEAM WORK

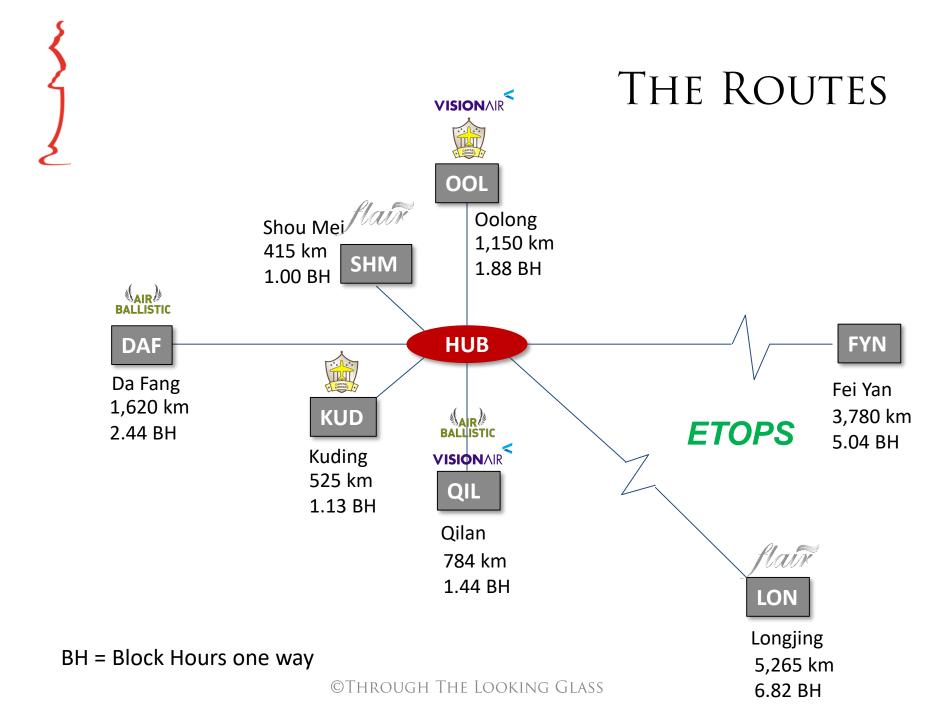






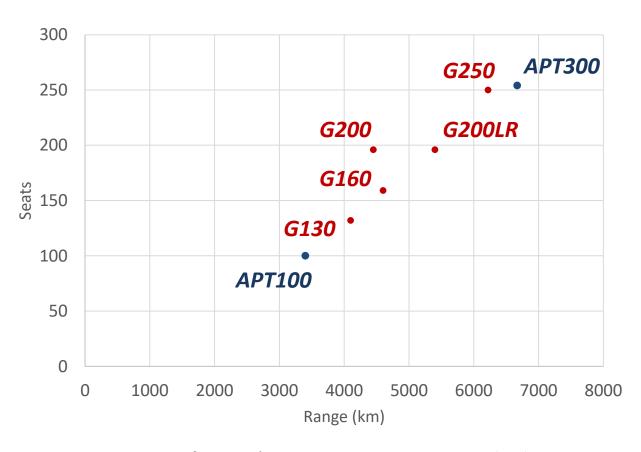


**©THROUGH THE LOOKING GLASS** 



# 3

## SEATING VS RANGE



Manufacturers' range at maximum passenger load





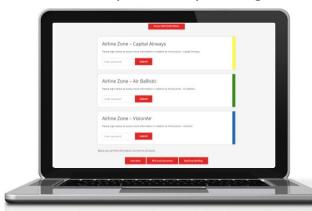
Source: Manufacturer data

## }

### ACCESS

### www.ttlglearn.com

Go to SkyChess Players' Page



This briefing

+

**Cost data** 

+

KPIs and economic calculations

+

Data specific to each airline

#### www.ttlglearn.com

Go to: SkyChess Players' Page Select: 'Access SkyChess Abacus'



The 'Abacus'

For your inputs and access to reports

### WORKING PRACTICE

Fares Schedule Capacity Marketing

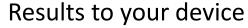






**Centre** 



















+ any other negotiations

## 3

## GOAL SETTING

- Bullet points
- Measurable
- Related to things you can influence



## FIRST ACTIONS

### Elect a CEO

- Fleet strategy and goals
- Business model

## Get organised

- Scheduling (and don't forget a timekeeper)
- Financial analysis (Cash management)
- Economic analysis (Costs and pricing)
- Market analysis (Where do we fly? What do we invest in?)
- Capacity needs (How many aircraft, and what sizes?)
- Competitor analysis
- The negotiation team

